

Non-GAAP Financial Measures As Discussed in Investor Conference Call on January 28, 2004
(Unaudited)

During the Investor Conference Call on January 28, 2004, we discussed earnings before net interest expense, taxes, depreciation and amortization (EBITDA) as well as EBITDA as adjusted for the loss from the sale leaseback transactions and impairment of assets (referred to hereinafter as adjusted EBITDA).

EBITDA and adjusted EBITDA are non-GAAP financial measures used by management, as well as some industry analysts, to measure operating performance. We believe that presenting adjusted EBITDA is useful to investors because the measure excludes "one-time" charges related to specific non-recurring transactions, such as the loss on the sale leaseback transactions and impairment of assets, since we believe that those items are not indicative of our operating performance. We believe that EBITDA and adjusted EBITDA are useful supplements to net income and other income statement data in understanding income from operations that best reflects our operating performance. We also use EBITDA and adjusted EBITDA for planning purposes, including the preparation of annual operating budgets, and for compensation purposes, including bonuses for certain employees. EBITDA and adjusted EBITDA are also used to evaluate our ability to service debt because the excluded charges do not have an impact on our prospective debt servicing capability and given that these adjustments are contemplated in our senior credit facility for the computation of our debt covenant ratios. When evaluating EBITDA and adjusted EBITDA, investors should consider, among other things, increasing and decreasing trends in EBITDA and adjusted EBITDA and how EBITDA and adjusted EBITDA compare to levels of debt and interest expense. However, these measures should not be construed as alternatives to operating income (as an indicator of operating performance) or cash provided by operating activities (as a measure of liquidity) as determined in accordance with GAAP. All companies do not calculate adjusted EBITDA in the same manner. Accordingly, the adjusted EBITDA measures presented below may not be comparable to similarly titled measures of other companies.

As used herein, "GAAP" refers to accounting principles generally accepted in the United States of America.

	For the 12 Weeks Ended		For the 24 Weeks Ended	
	December 18, 2002	December 17, 2003	December 18, 2002	December 17, 2003
(dollars in thousands)				
Net income (loss)	\$ (2,514)	\$ 2,718	\$ 2,378	\$ 6,874
Adjustments:				
Interest expense, net	9,888	8,395	19,661	16,837
Income tax expense (benefit)	(2,046)	1,222	679	3,441
Depreciation and amortization	8,826	7,825	18,094	15,431
EBITDA	\$ 14,154	\$ 20,160	\$ 40,812	\$ 42,583
Adjustments:				
Loss on sale leaseback transactions	5,434	-	5,434	-
Adjusted EBITDA	\$ 19,588	\$ 20,160	\$ 46,246	\$ 42,583

	For the 16 Weeks Ended April 9, 2003	For the 16 Weeks Ended April 7, 2004	
		Low End of Forecast Range	High End of Forecast Range
(dollars in thousands)			
Net income	\$ 1,708	\$ 4,333	\$ 5,311
Adjustments:			
Interest expense, net	12,262	11,200	11,200
Income tax expense	748	2,312	2,834
Depreciation and amortization	10,796	10,155	10,155
EBITDA	\$ 25,514	\$ 28,000	\$ 29,500
Adjustments:			
Impairment of assets	256	-	-
Adjusted EBITDA	\$ 25,770	\$ 28,000	\$ 29,500

	For the 40 Weeks Ended April 9, 2003	For the 40 Weeks Ended April 7, 2004	
		Low End of Forecast Range	High End of Forecast Range
(dollars in thousands)			
Net income	\$ 4,086	\$ 11,207	\$ 12,185
Adjustments:			
Interest expense, net	31,923	28,037	28,037
Income tax expense	1,427	5,753	6,275
Depreciation and amortization	28,890	25,586	25,586
EBITDA	\$ 66,326	\$ 70,583	\$ 72,083
Adjustments:			
Loss on sale leaseback transactions	5,434	-	-
Impairment of assets	256	-	-
Adjusted EBITDA	\$ 72,016	\$ 70,583	\$ 72,083

The following information, regarding the EBITDA for the 13 Original Roadhouse Grill restaurants that were sold on June 5, 2003, was discussed during the conference call:

	For the 12 Weeks Ended December 18, 2002	For the 16 Weeks Ended April 9, 2003	For the 40 Weeks Ended April 9, 2003
(dollars in thousands)			
Net income	\$ 462	\$ 762	\$ 1,649
Adjustments:			
Interest expense, net	357	551	1,213
Income tax expense	162	410	720
Depreciation and amortization	-	-	-
EBITDA	\$ 981	\$ 1,723	\$ 3,582

Note: Net income and certain adjustments presented above for the 13 Original Roadhouse Grill restaurants reflect certain allocations based on a percentage of sales.

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995

The forecasts set forth above are forward-looking statements that are subject to risks and uncertainties that could cause actual results to differ materially from those set forth in, or implied by, such forecasts. The risks and uncertainties involving forward-looking statements include, but are not limited to, general business and economic conditions, negative publicity, the impact of competition, the seasonality of our business, adverse weather conditions, future commodity prices, fuel and utility costs, labor costs, employment and environmental laws, governmental regulations and inflation. For a detailed discussion of risks and uncertainties that you should consider, please refer to the "Risk Factors/Forward-Looking Statements" section contained in our Form 10-K filed with the Securities and Exchange Commission on September 30, 2003. These forecasts reflect our current beliefs and are based upon information currently available to us. Be advised that future developments are likely to cause these forecasts to become outdated with the passage of time. We disclaim any obligation to update forward-looking statements.